When nurses grieve: How well are we caring for the carers?

Fiona Rowan RN, MN

NZNO Nurse Managers Conference Gisborne, Nov 2016

Presentation Overview

- * Introduction
- Research question
- * Literature review
- * Research aims
- * Study design and method
- * Research results
- Analysis and discussion
- Research limitations
- * Recommendations



Stuff.co.nz 2012



3news.co.nz 2013

Change Sereavement

Petitionbuzz.com 2012



keepcalm-o-matic.co.uk 2012



clipartix.com 2016

Research Question

How are nurses supported to work following a personal bereavement experience?

Research Question



of personal bereavement

the death of a family member friend or colleague

Literature Review

12 studies

1 historical nursing study (1996)

No New Zealand studies

Research Aims



greebiz.com 2011



Study Design and Method

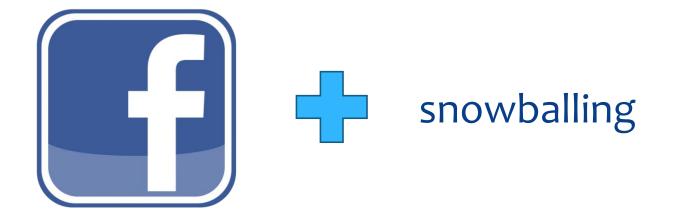
charge nurses and nurse managers



bereaved registered nurses

Barvarian-times.com 2014

Study Design and Method



Ethics approval from stakeholders ✓
Standard methods of analysis ✓

In the past year:

97% NMs experienced supporting bereaved RNs

18.6% RNs experienced bereavement



Median 20-29 years nursing experience

Consistencies

90% in current role more than 2 years

Policy gaps

Need for additional leave

Consistencies

Inconshut.com 2003

Inequity of leave approval

Little consideration of safety to work



Nurse Managers

Care undertaken capably, confidently

Discrepancies

Culturally sensitive

Professional support services offered



Bereaved nurses

Absence of respect and compassion

Discrepancies

Professional support not always offered

Lack of support on return to work

Analysis and Discussion



noteworthy themes were identified

Limited organisational policy to assist nurse managers to support bereaved nurses



greebiz.com 2011

Content of existing policy

Accessing and length of paid and unpaid bereavement leave

Accessing professional support

Gaps in existing policy

Leave entitlements – extended family

Leave entitlements - friends

Gaps in existing policy

"Most of us have our immediate family members abroad, and our immediate family here in Aotearoa are our significant groups that we identify with, for example, Church groups. We should be allowed to take bereavement leave when someone in this group dies so that we can grieve with their families, as we call the Church our family [sic]" (RN#29)

Gaps in existing policy

"There are some people in our lives who are very special and once they die we should be given compassionate leave for them as well" (RN#32)

Gaps in existing policy

"It is very unfair that people from [some cultures] are allowed more paid bereavement time than other cultures" (NM#5)

"[Some cultures] tend to have more leave due to cultural needs whereas European staff [sic] feel they can take one to two days only" (NM#14)

Gaps in existing policy

How to provide equitable yet flexible leave options

Gaps in existing policy

Practical suggestions for support including other members of team

Resources available to the RN

The disconnect between nurse manager perceptions of bereavement support offered and those of the bereaved nurses



dgielis.blogspot.co.nz 2010

NMs

- 89% feel they support bereaved RNs well
- 88% are confident with bereavement support

RNs

- 47% felt unsupported re leave
- Attest to considerable variability in type and amount of leave

"I had tonnes of sick leave owing but had to use up my AL instead, to have an extra week off" (RN#35)

"Each manager working in DHBs has discretion to allow for paid bereavement leave and additional leave that may be required. Not all however, chose to allow the maximum paid time or

> additional leave" (NM#27)



anonymousaspie.com n.d.

Why not use annual and sick leave to supplement bereavement leave?



Breakfreeinme.com 2014



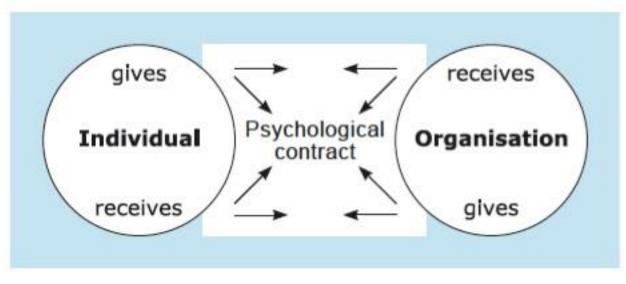
Paulkeijzer.com 2012

65-75% experienced respectful, compassionate care

53% felt their manager communicated well with them

69% felt their concerns were listened to





open.edu 2013

2. Disconnect of Perceptions



2. Disconnect of Perceptions



Tonybaldry.co.uk 2013

The lack of consideration of the bereaved nurse's safety to work prior to the recommencement of nursing duties.



Vernancompany.com 2010

Prior to returning to work, was the registered nurse assessed as being safe to work? 17.9% Yes No No 82.1%

28% felt they were unsafe to work

Nearly 35% felt their critical analysis skills were adversely impacted



Twitter.com n.d.



"I didn't have the energy to think situations through ... I would try to work out what symptoms mean, but thinking was just so exhausting. I remember calling the Dr and making it her problem ... only a comment from one of the other nurses about my patient made me realise my patient wasn't doing so well – I hadn't noticed!" (RN#21)



Nurse self-assessment of safety to work, when used in isolation, may be misleading

The incongruity between managerial attitudes and practices in relation to grief and contemporary models of bereavement

Historical Models Freud Kübler-Ross



The paradigm shift: Death ends a life, not necessarily a relationship (Hall, 2011, p9)



Data from this study would indicate that the many managers are basing practice on outdated models of bereavement



Professional development

Moral distress



Gurmunsingh.wix.com n.d.

Research Limitations

Results are not generalisable

On-line data collection seen as a barrier to participation

Modest sample size

Bias of participating nurses

Policy described government, private "Statement of Inter important organiza

greebiz.com 2011

Policies that give emphasis to:

Allowing authority to rest with the NM Flexibility and augmentation of leave options Strategies to assess safety to work Strategies to mitigate adverse layering effects



Justteach.co 2014

Training that gives emphasis to:

The impact on core nursing values Contemporary models The unpredictability of bereavement Nurse assessment

How well are we caring for the carers?



Techknow.org.uk 2013

How well are we caring for the carers?

"... in this world nothing can be said to be certain, except death and taxes." Giegerenzer & Goldstein, 1999, p.75)

References

Cooke, H. (2006). Seagull management and the control of nursing work. Work, Employment and Society, 20(2), 223-243.

Crookes, P. (1996). Personal bereavement and registered general nurses. (Doctoral dissertation, University of Hull, United Kingdom). Retrieved from https://hydra.hull.ac.uk/resources/hull:3907

Cummings, J., & Bennett, V. (2012). Compassion in practice. Retrieved from http://www.england.nhs.uk/wp-content/uploads/2012/12/compassion-in-practice.pdf

- Enns, C., & Gregory, D. (2007). Lamentation and loss: Expressions of caring by contemporary surgical nurses. *Journal of Advanced Nursing*, 58(4), 339-347. doi: 10.1111/j.1365-2648.2007.04237.x
- Gannon, M., & Dowling, M. (2012). Nurses' experience of loss on the death of older persons in long-term residential care: Findings from an interpretative phenomenological study. International Journal of Older People Nursing, 7(4), 243-252. doi: 10.1111/j.1748-3743.2011.00281.x
- Gigerenzer, G., & Goldstein, D. G. (1999). Betting on one good reason: Take the best and its relatives. In G. Gigerenzer, P. M. Todd & the ABC Research Group (Eds.), Simple heuristics that make us smart. New York, NY: Oxford University Press.

Hall, C. (2011). Beyond Kubler-Ross: Recent developments in our understanding of grief and bereavement. InPsych, 33(6), 8-11.

- Holland, J. M., Currier, J. M., & Neimeyer, R. A. (2006). Meaning reconstruction in the first two years of bereavement: The role of sense-making and benefit-finding. OMEGA Journal of Death and Dying, 53(3), 175-191.
- Jackson, D., Huchinson, M., Peters, K., Luck, L., & Saltman, D. (2013). Understanding avoidant leadership in health care: Findings from a secondary analysis of two qualitative studies. *Journal of Nursing Management*, 21, 572-580.
- Kurian, M. J., Daniel, S., James, A., James, C., Joseph, L., Malecha, A. T., . . . Mick, J. M. (2014). Intensive care registered nurses' role in bereavement support. Journal of Hospice & Palliative Nursing, 16(1), 31-39. doi: 10.1097/NJH.0000000000000018
- Letvak, S. A., Ruhm, C. J., & Gupta, S. N. (2012). Original research: Nurses' presenteeism and its effects on self-reported quality of care and costs. AJN The American Journal of Nursing, 112(2), 30-38.

References

Lovell, V. (2004). No time to be sick: Why everyone suffers when workers don't have paid sick leave. Washington, DC: Institute for Women's Policy Research.

McCabe, T., & Sambrook, S. (2013). Psychological contracts and commitment amongst nurses and nurse managers: A discourse analysis. International Journal of Nursing Studies, 50, 954-967.

McCallin, A. M., & Frankson, C. (2010). The role of the charge nurse manager: A descriptive exploratory study. Journal of Nursing Management, 18, 319-325.

McCloskey, B. A., & Diers, D. K. (2005). Effects of New Zealand's health reengineering on nursing and patient outcomes. *Medical Care, 43*(11), 1140-1146.

- Pearson, H. (2010). Managing the emotional aspects of end of life care for children and young people. *Paediatric Nursing*, 22(7), 31-36. doi: 10.7748/paed2010.09.22.7.31.c7951
- Poole, V., & Giger, J. (1999). Helping others when you are hurting: Strategies for delivering quality care while dealing with personal bereavement. Seminars for Nurse Managers, 7(2), 71-77.

Purnell, M., & Mead, L. (2007). When nurses mourn: Layered suffering. International Journal for Human Caring, 11(2), 47.

Stroebe, M., & Schut, H. (1999). The dual process model of coping with bereavement: Rationale and description. Death Studies, 23, 197-224

Stroebe, M., Schut, H., & Stroebe, W. (2007). Health outcomes of bereavement. The Lancet, 370(9603), 1960-1973.

Supiano, K. P., & Vaughn-Cole, B. (2011). The impact of personal loss on the experience of health professions: Graduate students in end-of-life and bereavement care. *Death Studies*, 35(1), 73-89. doi: 10.1080/07481187.2010.507321

Worden, W. J. (2008). Grief counseling and grief therapy: A handbook for the mental health practitioner (4th ed.). New York, NY: Springer Publishing Company.

All images retrieved from public domain via google images.



fiona.rowan@midcentraldhb.govt.nz

Full thesis document can be downloaded from http://www.digitalnz.org/records/36302521