Rebuild the Foundation for a Resilient Workforce

Sue Hayward
Chief Nursing and Midwifery Officer
Waikato DHB

Projecting Future Costs of Frontline Burnout



Demand Outpacing Supply

85,000

Number of RN vacancies Projected¹ in Australia by 2025

15.1%

Average annual RN Turnover in Australia²



Turnover Due to Stress

1 in 3

Number of nurses and midwives in Australia who have considered leaving the profession due to stress

\$49,225

Average cost due to one RN departure



¹ Projected by Health Workforce Australia (HWA)

² 2015

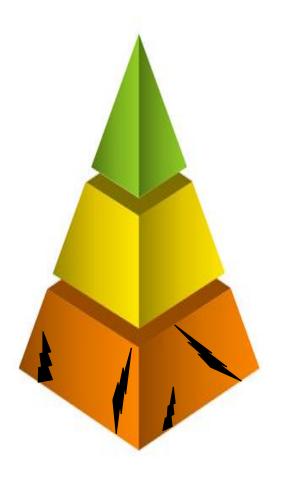
The challenges

OTODAY	TOMORROW
A lack of the right level and type of skills	Changing demographics of the talent pool
Emerging views and evidence on safe staffing levels	Entry of millennials into the workforce
Shortages of certain clinical specialties	Increasing patient complexity and expectations
A lack of access to performance monitoring information	Increasing pressure on the funding available for health care
Limited influence at organisational level on training models	Artificial intelligence (AI), robotics and automation disrupting health care delivery models

Summary of Maslow's Hierachy of Needs



Four "Cracks in the Foundation"



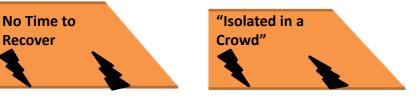
Four Cracks in Today's Care Environment

- Violence and point-of-care safety threats are now commonplace in health care settings
- Nurses feel they have to make compromises in care delivery
- Staff bounce from traumatic experiences to other care activities with **no time to recover**
- New technology, responsibilities, and care protocols cause nurses to feel "isolated in a crowd"

Best Practices to Repair the Cracks in the Care Environment







1

Reduce Response Time to Routine Point-of-Care Threats

- 1. Security-Driven Unit Rounding
- 2. Code Orange
- 3. Frontline De-Escalation Team
- 4. Behavioural Health Emergency Response Team

2

Surface and Address Frontline Perceptions of "Unsafe" Staffing

- Staffing Assumptions Leadership Exercise
- 6. Frontline Moral Distress
 Consult

3

Make Emotional Support "Opt-Out" Only

- Manager-Triggered Psychological First Aid
- 8. Chaplain-Led Recovery Time
- 9. Embedded Emotional Support Bundle

4

Reconnect Nurses Through Storytelling

- 10. 90-Second Storytelling
- 11. Routine Clinical Reflections